Records and Information Management Training for the Masses

From Classroom to Online

Presented by Andrea Bettger CRA, Records Analyst, City of Seattle

Today!

Agenda

- Background information
- Steps to Developing Online Training
- Examples
- Resources

Learning Objectives

- Understand the tools of online training
- Steps to develop an online training session
- Resources for online training

About Seattle

- 12,000 + employees
- Employees throughout Seattle, North Bend, Skagit River, and Pend Oreille River.
- Hydro-power utility with 800, 000 of customers; 317 miles of circuits
- 7 dams, 149 bridges, and 4,000 miles of road way
- Employees on 24/7 hour schedule

Classroom Sessions

- New Employee Orientation (10 minutes)
- Introduction to Records Management (60 minutes)
- Email Management (90 minutes)
- Sending Records to Storage (60 minutes)



Employees Trained-Classroom

- > 2019:
- > 2018: 240
- > 2017: 176
- > 2016: 234
- > 2015: 196
- 2014: 675* (Email Migration project)



Online Courses

- Introduction to Records Management (approximately 30 minutes) version 6
- Email Management (approximately 20 minutes) version 10
- Email Management-Police version (approximately 15 minutes)
- Managing City's Records and Information (Developing)

Business Driver

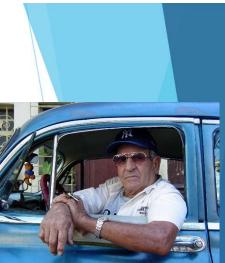
Email Migration Project

2015-2016 Email Archive platform was changed

Increase RIM Knowledge at the City

City employees that are on 24/7 schedule or distance can't receive RIM training in Seattle.

Online modules would service clientele better!



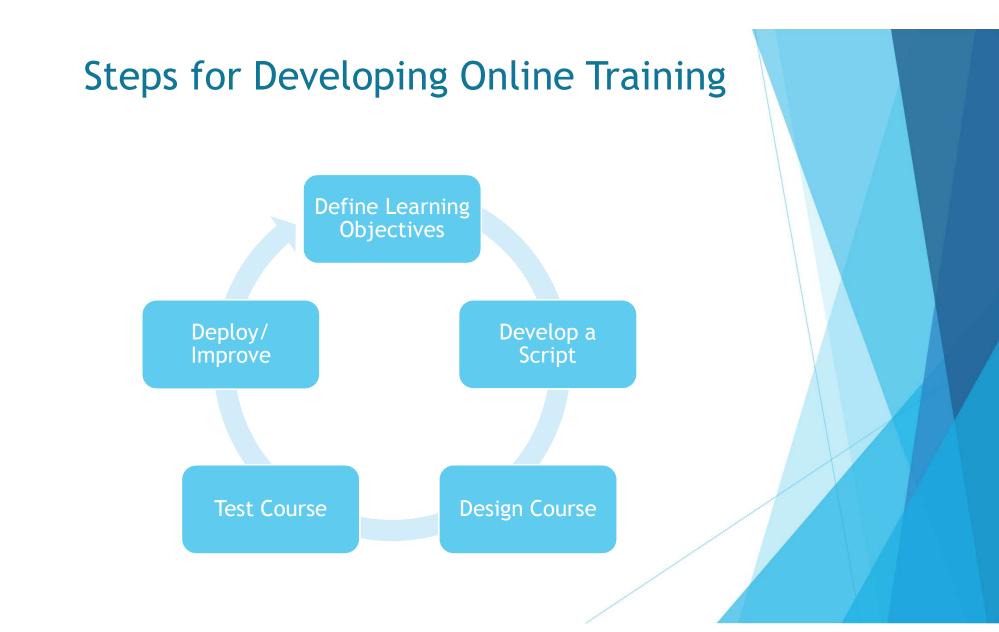
E-training Software

- Articulate Storyline 3
- Articulate 360
- Camtasia
- Adobe Captivate
- Many more!



Software -Accessibility: Section 508 Guidelines

- Close Captions for Narrations of Videos
- Use Tables to Organize text for screen readers
- Customize the Tab Order for non-mouse users
- Add Alternative Text to Slide objects to describe action or activity
- Customize Text Labels for Screen Readers
- Change the Player Font Size



Learning Objectives

Definition: Statements that define the expected goals of a course or lesson OR knowledge that will be acquired by a learner after completion of curriculum.

- Develop Learning Objectives
- Ensure content aligns with learning objectives
 - No superfluous content
- Make sure quiz questions are answered within training and align with learning objectives.

My Tips!

- Upfront decide what are the most important points of the course.
- Keep it to three to five objectives.
- Pay close attention during the testing phase: make sure Learners perceive the quiz questions are answered within training.
- Management agreement!

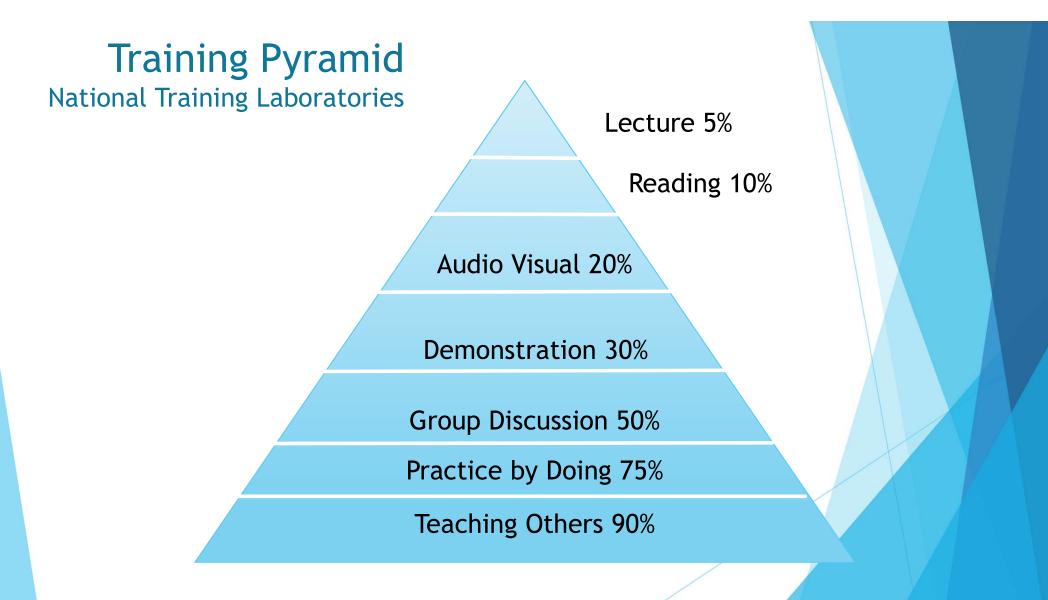
Develop a Script

Definition: A script is detailed outline of the Online Course.

- Script outlines the course step by step.
- Provides text, important points, and themes of the course.
- Indicate actions of Learners in the course.
- Include outline of games or activities to enforce learning objectives.
- Review/Include supplementary materials-handouts.

My Tips!

- Make sure all team members review the script.
- Diverse group of reviewers.
- Consider activities upfront and develop them.
- Some groups may need different activities within your organization.
 - Such as Utility, Police, Legal, etc.
 - TMS can identify Learners by department.
- Use current classroom presentation as foundation.
- Script example



Design Course Creation

Definition: The act of creating and designing the online course through an e-learning tool.

Design Course Examples

- 1. Keep training under 30 minutes
 - Overall training and many sub modules
 - Limited outside links
- 2. Use clear and concise language:
 - ▶ RIM jargon to a minimum
- 3. Convey ideas with images
 - Is an image worth a 1000 words?
 - Videos for show and tell
- 4. Include Interactive options:
 - > Drag and drop, flash cards, matching, hotspot, etc.
 - ▶ Audio track ?—No, only 5% retention.

Design Course: My Tips

- Have a solid current classroom presentation than import into e-learning tool as a foundation.
- Tone and cultural fit: Race, Social Justice and/ or International issues.
- Use Gaming or Interaction to instruct Learners:
 - File it / Trash it; Sorting; Matching or Drag/Drop
 - ▶ Hot spot; Pick Many, Sequence of events, etc.

Test Course



Definition: Analysis of learning course to make sure it meets all learning objectives and session is functional.

- Alpha Test Group: Course Designers, Partners and Coworkers.
- Beta Test Group: Select group of testers i.e. champions.
- Online Feedback: Review regularly to determine errors of improvements.

Testing: Alpha Test Group

Alpha test group: Course Designers, Partners, and colleagues

- Tested through temporary site and sent message with evaluation tool.
- Completion Time?
- Evaluation tool asked for specific feedback:
 - Was navigation throughout the presentation was clear?
 - Was Training clear and well organized?
 - Unfamiliar technical terms were defined?
 - Ask of each slide if it didn't read well, typos, or grammar errors..

My Lessons Learned

- Adjusted and clarified navigation issues.
- Reduced fancy text usage (fly-ins).
- Removed images that served no purpose.
- Identified trouble spots and corrected.
- Clarified language to simplest level.
- Use images as buttons to lock the lessons.

Beta Test Group

- Beta version should be 95% complete
- Beta test group-Records Coordinators/ Champions
 - Loaded to Talent Management System (TMS) with evaluation
- Beta group received credit in the system
- Online Evaluation asks for specific feedback
 - Similar evaluation questions
 - Evaluation is part of the TMS
 - Test Group Evaluation Form

Deployment

Definition: Distribute the completed online course to the organization.

- Training was loaded to the Talent Management System (TMS)
- RIM course available to all City employees
- TMS reports on completes and incomplete
- Market to HR staff, Records Coordinators, and Managers
- Part of email migration encourage to take the course

My Tips

- Market to HR staff, Records Coordinators, and Managers
- Promote to select groups: IT, HR, etc.
- Include at the end of your emails.
- Advertise on inWeb, Blog, or other training notice locations.
- Training Flip: Online session and then Q/A.

Improve: Gather Feedback

- Regularly check feedback forms for any issues with the course.
- Check in with management to make sure policies or systems have not changed.
- Review slides biannually for updates or improvements-you will find them!
- Online Evaluation Tool

Improve!

Employees Trained Online

Email Management

- > 2017: 134
- > 2018: 44
- 2019: 65 Targeted Announcements
- Jan-March 6, 2020: 13
- March 9-April 8: 43

Intro to Records Management

- > 2017: 87
- > 2018: 42
- 2019: 46
- Jan-March 6, 2020: 16
- March 9-April 8: 22

Target 1200 completions 10% of employees

My Overall Lessons Learned

- Moving to the Online training format takes time!
- Internal cultural issue—City employees don't like online training-at present.
- Scripting-you might want to avoid, but don't this is great planning tool!
- Make it interactive and fun!

Online Training Examples

- Example of Script
- Design Course Examples (Link expires 5/14/20)
- Test Group Evaluation Form
- ► <u>User Online Evaluation</u>



Resources

General

- LinkedIn Learning
 - Articulate Storyline
 - Camtasia
 - Adobe Captive
- eLearning Brothers
- Online Learning Consortium

Active Community Groups

ARMA International

- How to Deliver RIM Training That Really Works (Free)
- Generally Accepted Recordkeeping Principles Maturity Model

Contact Information

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